

Professor Hasan Hüseyin YILDIRIM

Professor
Department of Health Management
Faculty of Health Sciences
University of Health Sciences Ankara Türkiye
hhyildirim2005@gmail.com | www.hhyildirim.com/en | @hhyildirim44 | www.bio.site/hhy

"The teeth of stones worn dull in the mill of science are sharpened only by knowledge. The stream of knowledge is to research, read, think, discuss, write, and share."

BIOGRAPHY

Hasan Hüseyin Yıldırım graduated from Hacettepe University School of Health Administration with the highest GPA in 1996. He began his academic career as a research assistant at the School of Health Administration in 1996. Dr. Yıldırım received his MSc and doctoral PhD degrees from the Health Management Programme of Institute of Health Sciences at Hacettepe University. He also worked as a Visiting Research Associate at the LSE Health (London) as a British Council Chevening Scholar (2005-2006). During the course of the visit, Dr. Yıldırım studied mostly on the fields of health policies, health systems, health economics, health financing and effects of EU health policies on the Turkish health policies and system. Dr. Yıldırım had worked as a faculty member on health policies at Hacettepe University Department of Health Management until July 2017.

Dr. Yıldırım, who is currently a professor at the Health Sciences University Gülhane Faculty of Health Sciences Department of Health Management (Ankara), has previously served as the Founding Director of TÜSEB Türkiye Health Policy Institute (TÜSPE) (2017-2023), provided scientific, logistical and technical support to the Presidency Health and Food Policies Board (2018-2022), Acting Secretary General of TUSEB (2020-2021), Member of the Board of Directors of TUSEB (2019-2020), Acting Director of TUSEB Turkey Traditional and Complementary Medicine Institute (2017-2020), Hacettepe University Health Management Department Vice President (2012-2013), founder and director of the EU Health Research Center (ABSAM) located in Hacettepe Teknokent (2013-2017), Board of Directors of the European Health Management Association (EHMA, 2015-2016), TOBB Turkey Healthcare Institutions Assembly Consultancy (2015-2017), Consultant at Health and Social Service Workers' Union (Sağlık-Sen, 2008-2015) and as a commission expert in the Parliamentary Research Commission of the Grand National Assembly of Turkey (TBMM) (2012-2013).

Yıldırım has participated in numerous national and international projects and initiatives, and continues to do so. Some of these include the European Observatory on Health Systems and Policies Data Provision on the Organization, Financing, and Delivery of Rehabilitation Care in Turkey (2024), the WHO EVIPNet Europe Network (2019-2023), the European Observatory on Health Systems and Policies Health Systems in Action Insights (2022), the Organization of Turkic States' "Turkic World 2040 Vision: Integrative Partnership Project" (Turkish Experience in Health System and Policies Report 2022), membership in the G20 Global Innovation Hub for Improving Value in Health Steering Committee (2020-2023), the Turkish Representative of the "Health PROMeTHEUS: Health Professional Mobility in European Union Study" (2009-2012) Project funded under the European Union's 7th Framework Programme, and the Sağlık-Sen Turkey Health Literacy Survey (2014).

Yıldırım has authored numerous books (for books in English: <https://www.healthpolicybooks.com/>, for books in Turkish: www.absamyayinlari.com), book chapters, articles, reports, analyses, and presentations at national and international levels. He co-authored a chapter on "Public Policy: Theory and Practice" (2013, edited by Yıldız M. and Sobacı M.Z.), which received the Notable Copyrighted Work Award from the Turkish Academy of Sciences (TÜBA) in 2014. He is also the recipient of the Hacettepe Student Science Encouragement Award, the İhsan Doğramacı Outstanding Achievement Award, the Sider Leading Public Administrator of the Year Award, and the By Protocol Magazine Silver Career Bureaucrat of the Year Award.

Yıldırım specializes in health policy, and his work focuses on the policy, management, and economics of health, healthcare services, and healthcare systems. Yıldırım has focused his recent research on Islamic and Health Studies in general, and Prophetic Medicine in particular. In this sense, he established the Islamic and Health Research and Prophetic Medicine Center online (www.tibbinebemerkezi.com) and initially published the "Islamic and Health Research Series/Prophetic Medicine Collection" (www.tnmkitap.com), consisting of seven books.



CURRICULUM VITAE

1. EDUCATION

- 2005- **Post Doctorate**
 2006 London School of Economics and Political Science (LSE Health and Social Care), London-UK
- Research*
 EU Health Policies and Turkey (Impact of the EU Health Policies on Turkish Health Policy)
 Comparative Health Policy
 European Health Policy
 Health Economics
 Health Financing
 Healthcare Reforms
- Education*
 MSc in Health Policy, Planning and Financing (LSE & LSHTM)
 Departmental Seminars
- 2004 **PhD**
 Hacettepe University, Institute of Health Sciences, Department of Health Institutions Management, Ankara
- PhD Thesis*
European Union Health Policies ve Comparative Technical Productivity Analysis of European Union Member and Candidate Country Health Systems. Hacettepe University, Health Sciences Institute, Ankara, 2004.
This thesis was supported by Hacettepe University, This thesis was partially supported by the Hacettepe University Research Fund and the National Productivity Center (MPM).
- 1998 **MSc**
 Hacettepe University, Institute of Health Sciences, Department of Health Institutions Management, Ankara
- MSc Thesis*
Consumerist Behaviours in Healthcare: An Implementation Based on the Consumer Behaviour Index. Hacettepe University, Institute of Health Sciences, Ankara, 1998.
- 1996 **BSc**
Graduation with the highest GPA
 Hacettepe University, School of Health Administration, Ankara

2. WORK EXPERIENCE

- 2017- **Professor**
 University of Health Sciences, Department of Health Management, Ankara
- 2017- **Founding Director**
 2023 TÜSEB Turkish Health Policies Institute, Ankara
- 2017- **Head of the Health Policies and Economics Unit**
 2023 Health Sciences University, Gülhane Faculty of Health Sciences, Department of Health Management
- 2021- **Member of the Editorial Board & Editor of the Health Policies Section**
 2023 TÜSEB Journal, Health Institute of Turkey, Ankara
- 2022 **International Health Policies Congress, Member of Organizing Committee & Moderator**
 TÜSEB Turkish Health Policies Institute, International Health Policies Congress, 25-26 May 2022, Ankara (online)
- 2021 **TÜSPE Turkish Health Policies Summit, President & Moderator**
 TÜSPE Turkish Health Policies Summit 2021, Ankara (online)



- 2020- **TÜSEB Acting General Secretary**
2021 Health Institute of Turkey (TÜSEB), Ankara
- 2020- **Member of the Hub Steering Committee**
2023 G20 Global Innovation Hub for Improving Value in Health (the Hub), Saudi Arabia
- 2018- **Scientific, Logistics and Technical Support**
2022 Turkish Presidential Health and Food Policies Board, Ankara
- 2019- **EVIPNet Europe, Contact Point of Turkey**
2023 WHO Evidence Informed Policy Network (EVIPNet) Europe, Türkiye
- 2019- **Member of the Editorial Board**
Journal of Health Systems and Policies (JHESP), Medipol Üniversitesi, İstanbul
- 2019- **TÜSEB Management Board Member**
2020 Health Institute of Turkey (TÜSEB), Ankara
- 2019- **Contact Person for Health Economics, Regulation and Market Access**
2020 International Consortium for Personalised Medicine (ICPerMed)
- 2019 **Congress General Secretary**
Second International Traditional and Complementary Medicine Congress, 24-27 April 2019, İstanbul
- 2018 **Congress Secretariat**
First International Traditional and Complementary Medicine Congress, İstanbul
- 2017- **Faculty Member (Professor)**
2020 University of Health Sciences, Department of Health Management, İstanbul
- 2017- **Acting Director**
2020 TÜSEB Turkish Traditional and Complementary Medicine Institute, Ankara
- 2011- **Faculty Member (Associate Professor)**
2017 Hacettepe University, Department of Health Management, Ankara
- 2013- **Founding Director**
2017 ABSAM Health Research Centre Ltd. Co., Hacettepe Technopolis, Ankara
- 2015- **Consultant**
2017 TOBB Turkish Health Institutions Council, Ankara
- 2015- **Member of Management Board**
2016 European Health Management Association (EHMA), Brussels
- 2013- **Member of Advisory Committee**
2016 International Healthcare Research Center, Royal Palm Beach, FL, USA
- 2012- **Expert of Research Commission on Violence in Healthcare, Turkish Grand National**
2013 **Assembly**
Parliamentary Research Commission on Research of Measures for Increasing Violence against Healthcare Professionals, Turkish Grand National Assembly, TBMM, Ankara
- 2012- **Deputy Head of Department**
2013 Hacettepe University, Department of Health Management, Ankara
- 2008- **Consultant**
2015 Sağlık-Sen Union Presidency, Ankara
- 2008- **Faculty Member (Assistant Professor)**
2011 Hacettepe University, Department of Health Management, Ankara



- 2005- **Visiting Research Associate**
2006 London School of Economics and Political Science (LSE Health and Social Care), London-UK
- 2006- **Research Assistant (PhD)**
2008 Hacettepe University, Department of Health Management, Ankara
- 2004- **Lecturer (PhD)**
2005 Hacettepe University, Department of Health Management, Ankara
- 1996 **Research Assistant**
-2004 Hacettepe University, Department of Health Management, Ankara
- 2001- **Member of Health Sector Committee**
2006 TOBB The Union of Chambers and Commodity Exchanges of Turkey, Ankara
- 2001- **General Secretary**
2004 Health Administration Association, Ankara

4. SCOLARSHIPS, AWARDS AND GRANTS

- 2019 **By Protocol Magazine Silver Career Award 2019**
By Protocol Magazine Silver Career Bureaucrat of the Year Award 2019
- 2017 **SİODER Leading Public Director of the Year Award 2017**
SİODER Leading Public Director of the Year Award 2017
- 2014 **Noteworthy Copyrighted Work Award under Sciences Academy of Turkey (TÜBA)**
Scientific Copyrighted and Translated Works Awards in 2014
Yıldırım HH and Yıldırım T. (2013). Turkish Health Reforms and Policies: An Assessment in the Framework of Policy Analysis. In: Yıldız M and Sobacı MZ. (eds). *Public Administration: Theory and Practice*. Adres Yayınları, Ankara, Chapter 16: 364-397.
- 2008 **Grant for Participation in International Scientific Activities**
Political Analysis of the Turkish Healthcare Reform Attempts: Reasons for Failure and Lessons to be Learned. *The paper was presented at the 7th European Conference on Health Economics, "Health Economics and Global Renaissance", 23-26 July 2008, Roma, Italy*
- 2008 **Hacettepe University Scientific Research Fund**
Grant for Participation in International Scientific Activities
Elections, Health and Politics: The Turkish Case. *The paper was presented at the EHMA's Annual Conference 2008, "The Politics of Health", 25-27 June 2008, Athens, Greece*
- 2005- **British Council Chevening Scholarship (TR-70008216)**
2006 Visiting Research Associate. London School of Economics and Political Science (LSE Health and Social Care), London, UK
- 2004 **Hacettepe University Scientific Research Fund and National Productivity Centre**
Supporting of PhD Thesis
European Union Health Policies ve Comparative Technical Productivity Analysis of European Union Member and Candidate Country Health Systems. Hacettepe University Health Sciences Institute, Department of Health Institutions Management, 2004, Ankara
- 1996 **Hacettepe Student Science Incentive Award**
Graduation with the highest GPA
Hacettepe University School of Health Administration, Ankara, 1996
- 1996 **İhsan Doğramacı High Achievement Award**
Hacettepe University School of Health Administration, Ankara, 1996

5. COURSES & LECTURES



- Health Policies
- Health Industry Policies
- Health Policy Analysis
- Health Systems Development
- Health Policies and Reforms
- Health Policies and Planning
- Health Tourism
- Branding in Health Tourism
- Health Tourism Services and Policies
- Human Resources for Health Tourism
- Quality and Accreditation in Health Tourism
- Health Economics
- Comparative Health Systems
- Health Financing, Health Insurance and Payment Methods
- Health Sociology
- European Union and Health
- European Union Policies and Systems
- European Union and Health Tourism
- Health and Community
- Social Policy
- Turkish Health System
- Turkey and Health Tourism
- Turkish Health Policies and Reforms

6. SUPERVISED THESIS

- 2025- Kanbur ES. *The Formation and Institutionalization of Health Policies of the Organization of Turkic States: Evaluation and Recommendations in Light of the European Union Experience*. Sağlık Bilimleri Üniversitesi Sağlık Bilimleri Enstitüsü Sağlık Yönetimi AD, Ankara. (PhD thesis, continue)
- 2022- Kanbur ES. *Evaluation of the Future Health Technology Ecosystem in terms of Health Policy and Governance: The Turkish Case*. Sağlık Bilimleri Üniversitesi Sağlık Bilimleri Enstitüsü Sağlık Yönetimi AD, Ankara (MSc).
- 2022- Erdem E. *Investigation of Medical Error and Defensive Medicine Attitudes of Obstetricians and Gynecologists: A Training and Research Hospital Example*. Sağlık Bilimleri Üniversitesi Sağlık Bilimleri Enstitüsü Sağlık Yönetimi AD, Ankara (MSc).
- 2015- Konca M. *Creation of Fiscal Space in the Turkish Health System: Stakeholder Opinions and Evaluations*. Hacettepe University Social Sciences Institute Department of Health Management, Ankara (PhD).
- 2014- Çıraklı Ü. *Implications of Economic Crises on Health: The Turkish Case*. Hacettepe University Social Sciences Institute Department of Health Management, Ankara (PhD).
- 2014- Akpınar E. *The Role of Therapeutic Equivalent Drug Administration in Drug Repayment of the Social Security Institution and the Budget Effect Analysis in Selected ATC Groups*. Social Security Institution, Ankara (MSc).
- 2014- Orun Y. *Demographic Breakdown and Cost-Effectiveness Analysis of Preventive Medicine Practice in Selected Cases of Cancer in Turkey*. Social Security Institution, Ankara (MSc).
- 2013- Ayhan B. *Long Term Care Systems and Financing Methods: The Case of Turkey*. Ministry of Family and Social Policies, Ankara (MSc).
- 2012- Özlem Ö. *Financial Sustainability in the Turkish Health System: Stakeholder Opinions and Evaluations*. Hacettepe University Social Sciences Institute Department of Health Management, Ankara (PhD).
- 2011- Dilci T. *User Charges in the Turkish Health System: Stakeholders' Expectations, Experiences and Acceptability*. Hacettepe University Social Sciences Institute Department of Health Management, Ankara (MSc).



2011- Akarçay D. *Evaluation of Turkey's Mental Health Service Policy*. Hacettepe University Social
2013 Sciences Institute Department of Health Management, Ankara (PhD).

7. PROJECTS

- 2024 **Project title:** Data Provision on the Organization, Financing and Delivery of Rehabilitation Care in Türkiye
Project owner: European Observatory on Health Systems and Policies
Project partners: European Observatory on Health Systems and Policies, Selected European Countries & Türkiye
Project dates: 2024
Role: Türkiye Project Manager
- 2021- **Project title:** Developing and Strengthening Services to Achieve an Integrated Continuum of Long-Term
2023 Care in Türkiye
Project owner: WHO EVIPNet Europe
Project partners: TÜSEB-TÜSPE & WHO EVIPNet Europe & WHO Türkiye Ülke Ofisi
Project dates: 2021-2023
Role: Project Manager, Türkiye
- 2022 **Project title:** The Turkish Experience in Health System and Policies
Project owner: Ahmet Yesevi Üniversitesi ve TDT Aksakallılar Konseyi
Project partners: Hasan Hüseyin Yıldırım, Hakan Oğuz Arı ve Hüseyin Çelik
Project dates: 2022
Role: Author
- 2022 **Project title:** Health Systems in Action (HSiA) Insights: Türkiye
Project owner: WHO Europe, European Observatory on Health Systems and Policies
Project partners: European Observatory on Health Systems and Policies ve Hasan Hüseyin Yıldırım
Project dates: 2022
Role: Author
- 2020- **Project title:** The G20 Global Innovation Hub for Improving Value in Health
2025 **Project owner:** G20
Project stakeholders: G20, Suudi Arabistan, Harvard Üniversitesi, TÜSPE and other organisations
Project dates: 2020-2025
Role: Steering Committee Member
- 2021- **Project title:** Developing and Strengthening Long-Term Care Services in Turkey
2022 **Project owner:** WHO EVIPNet Europe
Project stakeholders: TÜSEB-TÜSPE & WHO EVIPNet Europe & WHO Country Office in Turkey
Project dates: 2021-2022
Role: TÜSPE Başkanı olarak Proje Yürütücüsü
- 2019- **Project başlığı:** Reducing the Consumption of Trans Fats and Their Negative Impacts on Health
2021 in Turkey
Project owner: WHO EVIPNet Europe
Project stakeholders: TÜSEB-TÜSPE & WHO EVIPNet Europe & WHO Country Office in Turkey
Project dates: 2019-2020
Role: Project Coordinator as TÜSPE Director
- 2019- **Project başlığı:** The Turkish Case of COVID-19 Pandemic Management: Health Policy
2020 Implementations and Strategies
Project sahibi: TÜSEB-TÜSPE
Project ortakları: TÜSEB-TÜSPE & Sağlık Bakanlığı
Project tarihleri: 2020-2021
Role: TÜSPE Director
- 2019- **Project başlığı:** Calculation of Disease Burden and Cost of Zoonotic Diseases in Turkey
2020 **Project sahibi:** TÜSEB-TÜSPE
Project ortakları: TÜSEB-TÜSPE & Ministry of Health & Ministry of Agriculture
Project tarihleri: 2019-2020



Projedeki görevi: TUSPE Director

- 2019- **Proje başlığı:** Handling of Health News in the Media
 2020 **Proje ortakları:** TÜSEB-TUSPE & TÜİK & SGPK
Proje sahibi: T.C. Cumhurbaşkanlığı Sağlık ve Gıda Politikaları Kurulu
Proje tarihleri: 2019-2020
Projedeki görevi: TUSPE Başkanı
- 2019- **Proje başlığı:** Burden of Disease Education
 2020 **Proje sahibi:** TÜSEB-TUSPE
Proje ortakları: TÜSEB-TUSPE & IHME & BAYER
Proje tarihleri: 26-27 Mart 2019
Projedeki görevi: TUSPE Director
- 2014- **Project title:** Hacettepe University Administrative Organization Job Analysis, Job Descriptions,
 2015 Reorganization and Norm Staff Project
Project owner: Hacettepe University
Project dates: 2014-2015
Role: Consultant
- 2014- **Project title:** Investigation and Development of the Health Sector of Turkey in the Accession
 2015 Process to the European Union: To What Extent is Turkey European in terms of Health and Health System? (ABSAM-TSHANKA)
Project owner: ABSAM Health Research Centre
Project dates: 2014-2015
Project team: Hasan Hüseyin Yıldırım, Türkan Yıldırım
Role: Project Manager
- 2015- **Project title:** ABSAM Turkey's Health System Review Project (ABSAM-TÜSSİP)
Project owner: ABSAM Health Research Centre
Project dates: 2014-2017
Project team: Hasan Hüseyin Yıldırım, Türkan Yıldırım
Role: Project Manager
- 2014- **Project title:** ABSAM Project on Research and Development of Health Tourism Composite
 Index (ABSAM-STBG)
Project owner: ABSAM Health Research Centre
Project dates: 2014-2015
Project team: Hasan Hüseyin Yıldırım, Türkan Yıldırım
Role: Project Manager
- 2013- **Project title:** Turkey Health Literacy Survey (TR-SOYA)
 2014 **Project owner:** Sağlık-Sen
Project title: 2013-2014
Project team: Hasan Hüseyin Yıldırım, Mine Durusu-Tanrıöver, Nihan Demiray-Ready, Banu Çakır ve Erdal Akalın
Role: Proje yürütücüsü
Web sayfası: www.sagliksen.org.tr
- 2013 **Project title:** Turkish Health System: Health Transformation Programme
Project owner: Sağlık-Sen
Project dates: Eylül-Ekim 2013
Project team: Hasan Hüseyin Yıldırım
Role: Project Manager
Web: www.sagliksen.org.tr
- 2012- **Project title:** Turkish Medical Tourism Report 2013
 2013 **Project owner:** Ministry of Health
Project dates: Ocak 2013-Haziran 2013
Project team: Sıdıka Kaya, Hasan Hüseyin Yıldırım, Seda Karsavuran, Özlem Özer, İrfan Şencan, Dursun Aydın.



Role: Project Manager

- 2012-2013 **Project title:** Problems of Employees in the Ministry of Family and Social Policies and Solutions
Project owner: Sağlık-Sen
Project dates: Aralık 2012-Şubat 2013
Role: Project Manager
- 2010-2012 **Project title:** Human Resources Analysis in Health
Project owner: Ministry of Health
Project dates: Kasım 2010-Aralık 2012
Role: Proje Yürütücüsü
- 2011 **Project title:** Violence in the Health Workplace Environment: Perception and Evaluations of Violence by the Public
Project owner: Sağlık-Sen
Project dates: Ağustos 2011 - Eylül 2011
Role: Project Manager
Web sayfası: www.absam.com.tr
- 2009-2011 **Project title:** PROMeTHEUS Project on Health Professional Mobility in Europe [AB Komisyonu 7. Çerçeve Programı - FP7]
Project dates: 2009-2011
Project management: European Health Management Association (EHMA) (www.ehma.org) & European Observatory on Health Systems and Policies (www.observatory.dk)
Project team: EHMA, Observatory, AB ülkeleri, diğerleri ve Türkiye (Hasan Hüseyin Yıldırım ve Sıdıka Kaya)
Role: Country Correspondent
Web: <http://www.euro.who.int/en/home/projects/observatory/activities/research-studies-and-projects/prometheus>
- 2010 **Project title:** Evaluation of Market Surveillance and Audit Mechanisms in Medical Device within the scope of Health Transformation Program
Project owner: Ministry of Health
Project dates: Nisan 2010-Aralık 2011
Role: Proje Yöneticisi
- 2009-2011 **Project title:** European Union Accession Process and Health: The Perspectives, Expectations and Institutional Capabilities of Non-Governmental Organizations regarding the Negotiation Process
Financing body: Hacettepe University Scientific Research Unit (proje no: 05 01 405 001)
Project dates: 2009-2011
Project management: Hasan Hüseyin Yıldırım
Project team: Hasan Hüseyin Yıldırım & Türkan Yıldırım
Role: Project Manager
- 2001-2003 **Project title:** Turkish National Accounts 1999-2000
Financing body: World Bank
Project owner: Ministry of Health
Proje tarihleri: Ocak 2001-Haziran 2003
Project management: Harvard School of Public Health
Project team: Harvard School of Public Health ve H.Ü. Sağlık İdaresi Yüksekokulu
Role: Researcher

8. PUBLICATIONS

8.1. BOOKS

8.1.2. Books

1. Yıldırım HH ve Yıldırım T. (editör). (2022). *Turkey Health System Policy Analysis*. 1. Baskı, SPM Kitap, Ankara.



2. **Yıldırım HH.** (2022). *Health Policy Essays*. 1. Baskı, SPM Kitap, Ankara.
3. **Yıldırım HH** ve Arı HO. (editör). (2022). *TÜSEB-TÜSPE International Health Policies Congress Proceedings*. 1. Baskı (e-kitap), TÜSEB-TÜSPE Yayınları, Ankara (www.tuseb.gov.tr/tuspe).
4. **Yıldırım HH** ve Arı HO. (editör). (2022). *TÜSEB-TÜSPE International Health Policies Congress Abstracts Book*. 1. Baskı (e-kitap), TÜSEB-TÜSPE Yayınları, Ankara (www.tuseb.gov.tr/tuspe).
5. **Yıldırım HH** and Yıldırım T (2022). *European Union Health Policies and Health Systems*. Fourth Edition. Health Policy Books (eBook). Absam Publishing, Ankara.
6. **Yıldırım HH.** (2022). *Presidential Government System and Health Policies: the Turkish Case*. Second Edition. Health Policy Books (eBook). Absam Publishing, Ankara.
7. Konca M and **Yıldırım HH.** (2021). *Creating Fiscal Space in Health Systems: Theory and Practice*. Second Edition. Health Policy Books (eBook). Absam Publishing, Ankara.
8. **Yıldırım HH.** (2020). *Testing Health Systems and Policies in the COVID19 Pandemic Process: the Turkish Case*. First Edition. Health Policy Books (eBook). Absam Publishing, Ankara.
9. **Yıldırım HH.** (2020). *Elections, Health and Politics: An Evaluation in Light of Turkey's 7 July 2015 General Elections*. Second Edition. Health Policy Books (eBook). Absam Publishing, Ankara.
10. **Yıldırım HH.** (2020). *Health Literacy: Where Does Turkey Stand in the Picture? What Should be Done?* Second Edition. Health Policy Books (eBook). Absam Publishing, Ankara.
11. **Yıldırım HH.** (2020). *Implications from the Obama Healthcare Reforms: Lessons to be Drawn for Turkey and Others*. Second Edition. Health Policy Books (eBook). Absam Publishing, Ankara.
12. **Yıldırım HH.** (2020). *15 Years of AK Party Rule: An Evaluation in terms of Health and Health Policies*. Second Edition. Health Policy Books (eBook). Absam Publishing, Ankara.
13. **Yıldırım HH.** (2020). *Can Caesarean Section Rates be Reduced? What Should the Methods Be? An Evaluation from a Comparative Health Systems Perspective*. Second Edition. Health Policy Books (eBook). Absam Publishing, Ankara.
14. **Yıldırım HH.** (2020). *User Charges in Healthcare: The Viewpoint of Stakeholders about User Charges in Turkey's Health System*. Second Edition. Health Policy Books (eBook). Absam Publishing, Ankara.
15. **Yıldırım HH.** (2020). *The Turkish Family Medicine Model: A Comparative Analysis with the European Union Practice*. Second Edition. Health Policy Books (eBook). Absam Publishing, Ankara.
16. **Yıldırım HH.** (2020). *Considerations of the COVID19 Pandemic: an Assessment from a Health Policy Perspective*. Second Edition. Health Policy Books (eBook). Absam Publishing, Ankara.
17. **Yıldırım HH.** (2020). *The Relationships Among Sunnatullah, Religion, Science, Lore and Gnosis*. Second Edition. Health Policy Books (eBook). Absam Publishing, Ankara.
18. **Yıldırım HH.** (2020). *Health Managers of the Future: What to do for a Successful Design?* Second Edition. Health Policy Books (eBook). Absam Publishing, Ankara.
19. **Yıldırım HH.** (2020). *Branding in Health Tourism: A Strategic Business Model Proposal For Countries*. Second Edition. Health Policy Books (eBook). Absam Publishing, Ankara.
20. **Yıldırım HH, Özlem Ö** and Yıldırım T. (2020). *Financial Sustainability in Health Systems: Theory and Practice*. Second Edition. Health Policy Books (eBook). Absam Publishing, Ankara.
21. **Yıldırım HH.** (2020). *Political Analysis of the Turkish Healthcare Reform Attempts: The Reasons for Failure and Lessons to be Learned*. Second Edition. Health Policy Books (eBook). Absam Publishing, Ankara.
22. **Yıldırım HH.** (2020). *Presidential Government System and Health Policies: The Turkish Case*. 1. Baskı, ABSAM Yayınları, Ankara.



23. **Yıldırım HH.** (2020). *Yeniden Büyük Türkiye: Felsefi Temelde Stratejik Sağlık Politikası Önerileri*. 2. Baskı (e-kitap), ABSAM Yayınları, Ankara.
24. **Yıldırım HH.** (2020). *Pratisyen Hekimlerin Potansiyel Göçü: Niyetler ve Sebepler*. 2. Baskı (e-kitap), ABSAM Yayınları, Ankara.
25. **Yıldırım HH.** (2020). *Türkiye Aile Hekimliği Modeli: Avrupa Birliği Pratiği ile Karşılaştırmalı Bir Analiz*. 2. Baskı (e-kitap), ABSAM Yayınları, Ankara.
26. **Yıldırım HH.** (2020). *Sağlık Turizmi ve Anadolu Nimetleri: Markalaşma Yolunda Türkiye İçin Stratejik Bir İş Modeli Önerisi*. 3. Baskı (1. baskıdan tıpkı basım / e-kitap), ABSAM Yayınları, Ankara.
27. **Yıldırım HH.** (2020). *AK Parti'nin 15 Yılı: Sağlık ve Sağlık Politikaları Açısından Bir Değerlendirme*. 2. Baskı (e-kitap). ABSAM Yayınları, Ankara.
28. **Yıldırım HH.** (2020). *Geleceğin Sağlık Yöneticileri: Başarılı Bir Tasarım İçin Ne Yapılmalı?* ABSAM Yayınları. 1. Baskı (e-kitap), ABSAM Yayınları, Ankara.
29. Çıraklı Ü ve **Yıldırım HH.** (2019). *Ekonomik Krizler, Sağlık ve Sağlık Sistemleri: Kuram ve Uygulama*. 1. Baskı, ABSAM Yayınları, Ankara.
30. Konca M ve **Yıldırım HH.** (2017). *Sağlık Sistemlerinde Mali Alan Yaratma: Kuram ve Uygulama*. 1. Baskı, ABSAM Yayınları, Ankara.
31. **Yıldırım HH.** (2016). *Sağlık ve Siyaset Yazıları*. 1. Baskı, ABSAM Yayınları, Ankara.
32. **Yıldırım HH.** (2015). *Sağlık Hizmetlerinde Tüketici Davranışları: Kuram ve Uygulama*. 1. Baskı, ABSAM Yayınları, Ankara.
33. Özer Ö, **Yıldırım HH** ve Yıldırım T. (2015). *Sağlık Sistemlerinde Finansal Sürdürülebilirlik: Kuram ve Uygulama*. 1. Baskı, ABSAM Yayınları, Ankara.
34. **Yıldırım HH** ve Yıldırım T. (2015). *Avrupa Birliği Sağlık Politikaları ve Sağlık Sistemleri*. Gözden Geçirilmiş ve Güncellenmiş 3. Baskı, ABSAM Yayınları, Ankara.

8.1.3. Book Chapters

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10. **Yıldırım HH.** (2013). Turkish Health System: Health Transformation Program. Sağlık-Sen, Ankara.
11. Kaya S, **Yıldırım HH,** Karsavuran S ve Özer S. (2013). Turkey Medical Tourism Report 2013. Sağlık Bakanlığı, Ankara (İrfan Şencan ve Dursun Aydın'ın katkıları ile).
12. **Yıldırım HH.** (2013). Problems and Solution Suggestions of Employees in the Ministry of Family and Social Policies. Ankara (Sağlık-Sen).



13. **Yıldırım HH.** (2012). Migration of General Practitioners and Its Causes. Ankara (Sağlık Bakanlığı).
14. **Yıldırım HH.** (2011). Violence in the Health Workplace: Public Perceptions and Evaluations of Violence. Ekim 2011, Sağlık-Sen, Ankara.
15. **Yıldırım HH.** (2011). SEvaluation of Market Surveillance and Inspection Mechanisms in Medical Devices under the Weight Transformation Program, Ankara (yayımlanmamış rapor, Sağlık Bakanlığı Projesi, Dünya Bankası Destekli).
16. **Yıldırım HH** and Sıdika K. (2010). At the Crossroads: Turkey's Domestic Workforce and Restrictive Labour Law in the light of EU Candidacy. Ankara (AB Destekli, EU FP7, PROMeTHEUS Project).

8.1.2. Commission Reports

1. TBMM. (2013). Report of the Parliamentary Research Commission Established for the Purpose of Investigation of Increasing Incidents of Violence Against Healthcare Professionals and Determining the Measures to be Taken. TBMM, Ankara (Komisyon Başkanı, Prof. Dr. Necdet ÜNÜVAR. HH Yıldırım Araştırma Komisyonu Uzmanı sıfatı ile katkı yapmıştır).

9. PRESENTATIONS AND SPEAKS

1. Saygın-Avsar T and **Yıldırım HH.** (2022). National Health Technology Assessment in Turkey after a Decade: are Key Principles Followed? Poster Board: 354. ISPOR Europe 2022, 6-9 November 2022, Vienna, Austria and Virtual (<https://www.ispor.org/conferences-education/conferences/upcoming-conferences/ispor-europe-2022/program/posters>).
2. İşlek E, Arı HO, Özatkan Y, Bilir-Uslu MK, Sönmez-Artuç S, Koca S ve **Yıldırım HH.** (2022). *WHO EVIPNet Methodology for the Development of Evidence-Based Health Policies: The Turkish Case*. TUSPE Türkiye Sağlık Politikaları Kongresi 2022, 25-26 Mayıs 2022, Ankara (online).
3. **Yıldırım HH.** (2022). TUSPE Turkey Health Policy Congress Moderator and Organizing Committee Member. TUSPE Türkiye Sağlık Politikaları Kongresi 2022, 25-26 Mayıs 2022, Ankara (online).
4. **Yıldırım HH.** (2019). Invited Speaker: Healthcare Managers of the Future, 18 Aralık Sağlık İdarecileri Günü Etkinliği. 18 Aralık 2019, Isparta.
5. **Yıldırım HH.** (2019). Invited Speaker: Seeking Unity in Health Policies. 8. Sağlık Zirvesi, Özel Hastaneler Platformu, 6-8 Kasım 2019 Ankara.
6. **Yıldırım HH.** (2019). Davetli Konuşmacı: *Taxation of Sugar-sweetened Beverages and Unhealthy Foods*. Prevention and Control of NCDs, Elimination of Artificial Trans Fats, Food Safety and Risk Management for Sustainable Development. DSÖ Türkiye Ofisi & FAO Türkiye Ofisi, 4-5 Ekim 2019, Elazığ.
7. **Yıldırım HH.** (2019). Invited Speaker: Health Tourism and Anatolian Blessings: A Strategic Business Model Proposal for Turkey on the Way of Branding. Cumhurbaşkanlığı Sağlık ve Gıda Politikaları Kurulu, 10 Ekim 2019, Ankara.
8. **Yıldırım HH.** (2018). Invited Speaker: Health Tourism and Anatolian Blessings: A Strategic Business Model Proposal for Turkey on the Way of Branding. Sağlık Turizmi Oturumu. Uluslararası Geleneksel ve Tamamlayıcı Tıp Kongresi, 19-22 Nisan 2018, İstanbul Kongre Merkezi, İstanbul.
9. **Yıldırım HH.** (2018). Invited Speaker: Government Systems and Health Policies. Sağlık Politikalarına Güncel Bakış Oturumu. VII. Uluslararası Sağlıkta Performans ve Kalite Kongresi, 11-13 Ocak 2018, Sağlık Bakanlığı, Antalya.
10. **Yıldırım HH.** (2017). Invited Speaker: Economic Aspects of Childhood Obesity. Childhood Obesity Prevention Multi-Stakeholder Health Responsibility Symposium, 15 Aralık 2017, DSÖ Türkiye Temsilciliği & Sağlık Bilimleri Üniversitesi, İstanbul.
11. **Yıldırım HH.** (2017). Invited Speaker: Can Cesarean Section Rates Be Reduced? What Should the Methods Be? An Evaluation with a Comparative Health Systems Perspective. Doğum Tercih Şeklinin Multidisipliner İrdelenmesi Çalıştayı 1, 10-11 Şubat 2017, TÜSEB Anne, Çocuk ve Ergen Sağlığı Enstitüsü, Ankara.



12. **Yıldırım HH.** (2015). *Invited Speaker at EHMA Annual Conference 2015 as the Hosting Organisation for the EHMA Annual Conference 2016, İstanbul, Turkey*, EHMA Annual Conference 2015: Evidence-Based Management: Better Decisions, Better Healthcare, 15-17 June 2015, Breda, The Netherlands.
13. **Yıldırım HH.** (2015). *Healthy Living and Health Literacy. Natural 2015: Turkey Natural Nutrition and Lifelong Health Summit with International Participation' 2015*, 20-23 Mayıs 2015, Bilecik.
14. **Yıldırım HH.** (2014). *Health Manpower Policies: Working Hours, Workload and Wages. Workshop on Occupational Health and Safety Problems and Attrition Share of Healthcare Workers of Sağlık-Sen*, 6 Aralık 2014, Ankara.
15. **Yıldırım HH, Yıldırım T, Özer Ö and Gözlü M.** (2014). *Leadership in Turkey's Healthcare System: The Case of the Health Transformation Programme*. EHMA Annual Conference 2014. Leadership in Healthcare: From Bed Side to Board. 24-26 June 2014, University of Birmingham, UK.
16. **Yıldırım HH.** (2014). *European Union Health Policies and Systems. Health Policies Panel in Turkey – European Union Relations*, Kahramanmaraş Sütçü İmam Üniversitesi İİBF Sağlık Yönetimi Bölümü, 13 Mayıs 2014, Kahramanmaraş.
17. **Yıldırım HH.** (2012). *Health Policies for the Elderly: Adding Years to Life, Adding Life to Years*. II. Ulusal Geriatri ve Gerontoloji Kursu, Hacettepe Üniversitesi GEBAM 11-12 Ekim 2012, Ankara.
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19. **Yıldırım HH.** (2011). *Health Transformation Programme and European Union Accession Process. Turkey Healthcare Summit 2012. Panel Session 1: Health Transformation Programme in Turkey*. 21-22 March 2012, İstanbul (invited speaker).
20. **Yıldırım HH.** (2011). *Konferans Evaluation of Health Transformation Program in terms of Health Management*. SDÜ İİBF Sağlık Yönetimi Bölümü, SDÜ Sağlık İşletmeciliği Kulübü, 9 Aralık 2011, Isparta.
21. **Yıldırım HH.** (2011). *Conference: European Union Health Policies and Turkey*. SDÜ İİBF Sağlık Yönetimi Bölümü, SDÜ Sağlık İşletmeciliği Kulübü, 28 Ekim 2011, Isparta.
22. **Yıldırım HH.** (2011). *Violence in the Health Workplace Environment: Public Perceptions and Evaluations of Violence. Sağlıkta Şiddetin Boyutları Oturumu (Oturum Başkanı: Nevzat Tarhan). Emeğe Saygı Şiddete Sıfır Tolerans Sempozyumu*. Sağlık-Sen & Sağlık Bakanlığı & HAYASAD, 24 Eylül 2011, İstanbul (davetli panelist).
23. **Yıldırım HH ve Sıdika K.** (2010). *PROMeTHEUS – Mobility of Health Professionals Survey in the European Union*. Hacettepe Üniversitesi AR-GE Proje Pazarı-2010 (HÜ-ARGEPP'10), Hacettepe Üniversitesi Patent Bilgi Günleri-2010 (HÜ-PBG'10) ve KOSGEB 20. Kuruluş Yılı Etkinliği. 10-11 Mayıs 2010, Hacettepe Üniversitesi, Ankara.
24. **Yıldırım T, Yıldırım HH ve Erdem R.** (2010). *User Contributions in Healthcare Financing: An Overview and a Situational Assessment for Turkey*. IV. Sağlık İdaresi Kongresi, 4-7 Şubat 2010, Antalya.
25. **Erdem R, Yıldırım HH, Atilla G ve Oksay A.** (2010). *Investigation of Personality Traits and Time Usage Styles of Hospital Staff*. IV. Sağlık İdaresi Kongresi, 4-7 Şubat 2010, Antalya.
26. **Yıldırım HH.** (2009). *Turkish Health Policies and Reforms: Some Evaluations in the Framework of the EU Process and Dynamics*. 29. Bilgi Şöleni: *Sağlık Politikası*. Milli Düşünce Merkezi Derneği, 25 Mart 2009, Ankara (davetli konuşmacı).
27. **Yıldırım T and Yıldırım HH.** (2008). *Human Resources for Health in Turkey and the Importation Foreign Doctors: An Assessment in Light of Turkey's Prospects for EU Membership. The paper was presented at the 7th European Conference on Health Economics, "Health Economics and Global Renaissance"*, 23-26 July 2008, Roma, Italy.



28. **Yıldırım HH.** (2008). Political Analysis of the Turkish Healthcare Reform Attempts: Reasons for Failure and Lessons Learned. *The paper was presented at the 7th European Conference on Health Economics, "Health Economics and Global Renaissance", 23-26 July 2008, Roma, Italy.*
29. **Yıldırım HH.** (2008). Revisiting the European Union Health Policy and the Europeanization of Turkish Health Policy. *The paper was presented at the 7th International Conference on Health Economics, Management and Policy, 10-13 July 2008, Athens, Greece.*
30. **Yıldırım HH** and Yıldırım T. (2008). Freedom in Choosing Healthcare Providers: The Turkish Case. *The paper was presented at the EHMA's Annual Conference 2008, "The Politics of Health", 25-27 June 2008, Athens, Greece.*
31. **Yıldırım HH.** (2008). Elections, Health and Politics: The Turkish Case. *The paper was presented at the EHMA's Annual Conference 2008, "The Politics of Health", 25-27 June 2008, Athens, Greece.*
32. **Yıldırım HH.** (2008). Quality Management in the European Union and Health Services. *Sağlık Sisteminde Kalite Yönetimi Paneli. Ankara Valiliği İl Sağlık Müdürlüğü, 14 Mart 2008, Ankara (davetli panelist).*
33. **Yıldırım HH.** (2007). Seminar: European Union and Health: Turkey's Adaptation. TUSİAD Sağlık Komisyonu, TUSİAD. 13 Eylül 2007, İstanbul (davetli konuşmacı).
34. **Yıldırım HH.** (2006). To What Turkey is European in its Health and Health Care and How Effective Can the General Health Insurance be in Ensuring Europeaness? *Sağlığa Erişimde Sivil Toplum ve Harcama Politikaları Sempozyumu, Sağlığa Erişim Derneği, Ankara, 29 Kasım 2006 (davetli panelist).*
35. **Yıldırım HH.** (2005). The European Union, Health and Turkey: Some Identifications in the Light of the Role of the Public. In: Güner Ş. (ed.). Turkish Health Services in the European Union Negotiation Process. 17-18 Haziran 2005, Eresin Hotel, İstanbul. Türkiye Avrupa Vakfı Yayın No: 2, ss: 117-126. Symposium: Avrupa Birliği Müzakere Sürecinde Türkiye Sağlık Hizmetleri. 3. Oturum: Sağlık Hizmetlerinde Finansman, Hizmet Sunumu ve Kamunun Rolü. Türkiye Avrupa Vakfı. 17-18 May 2005, İstanbul (davetli konuşmacı).
36. **Yıldırım HH.** (2005). European Union, Health and Turkey. *Marmara Tıp Fakültesi Öğrenci Kongresi (MaSCo²⁰⁰⁵), Marmara Üniversitesi Tıp Fakültesi. 17-18 Mayıs 2005, İstanbul (davetli konuşmacı).*
37. **Yıldırım HH** ve Yıldırım T. (2004). European Union, Health and Health Policies: The Future of EU Health Policies, Turkey's Health Harmonization Problem with the EU and Policy Suggestions. İçinde: Köse A ve Yazar O. (Editörler), s: 18-35, *II. Ulusal Sağlık Kuruluşları Yönetimi Kongresi Kitabı. 4-7 Mart 2004, Pamukkale, Denizli.*
38. **Yıldırım HH** ve Yalçın T. (2001). My Most Valuable Capital Goes Commercial: Healthcare, Healthcare Reforms and Healthcare Privatization. *Sağlık Çalışanlarının Sağlığı 2. Ulusal Kongresi. Ankara Üniversitesi Tıp Fakültesi Morfoloji Binası, Ankara. 16-18 Kasım 2001, s:164-165.*
39. **Yıldırım HH** ve Yalçın T. (2001). Globalization and International Trade: Changing Dynamics in International Health Policy. *4. Ulusal Sağlık ve Hastane Yönetimi Sempozyumu. Marmara Üniversitesi Sağlık Eğitim Fakültesi. Crowne Plaza, İstanbul.*
40. **Yıldırım HH** ve Yalçın T. (2000). Rational Drug Use Policy Strategies. *III. Ulusal Sağlık ve Hastane Yönetimi Sempozyumu. Ankara Üniversitesi Sağlık Eğitim Fakültesi Sağlık Yönetimi Bölümü. İçinde: Sarp, N (editör), III. Ulusal Sağlık ve Hastane Yönetimi Sempozyumu (Uluslararası Katılımı) Bildiriler Kitabı. Ankara Üniversitesi Tıp Fakültesi Morfoloji Binası, Ankara. 28-29 Eylül 2000: 157-160.*
41. **Yıldırım HH.** (2000). Why Aren't Turkish Health Reforms Implemented? An Evaluation in the Light of European Health Reforms. *I. Ulusal Sağlık İdaresi Kongresi. 2000'li Yıllarda Sağlık Hizmetleri ve Kurumları Yönetimi. Hacettepe Üniversitesi Sağlık İdaresi Yüksekokulu. Hacettepe Üniversitesi Kültür Merkezi, Ankara. İçinde: Tatar M ve diğerleri (Editörler), 20-21 Mayıs 2000: 627-634.*
42. **Yıldırım HH.** (2000). Health Reforms and Cost Containment Strategies. *I. Ulusal Sağlık İdaresi Kongresi. 2000'li Yıllarda Sağlık Hizmetleri ve Kurumları Yönetimi. Hacettepe Üniversitesi Sağlık*



İdaresi Yüksekokulu. Hacettepe Üniversitesi Kültür Merkezi, Ankara. İçinde: Tatar M ve diğerleri (Editörler), 20-21 Mayıs 2000: 521-534.

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45. **Yıldırım HH**. (1999). Consumer Behavior in Health Care: An Application Based on Consumer Behavior Index. *II. Ulusal Sağlık Kuruluşları ve Hastane Yönetimi Sempozyumu*. Başkent Üniversitesi Sağlık İdaresi ve İşletmesi Yüksekokulu. Ersoy K ve Kavuncubaşı Ş (Ed.). Sağlık Kuruluşları ve Hastane Yönetimi. Haberal Eğitim Vakfı. Ankara, 15-16 Mayıs 1999: 25-44.

11. CONTRIBUTED STUDIES

1. *Workshop on Home Care and Support Services for the Elderly*. Aile ve Sosyal Politikalar Bakanlığı, 27 Kasım – 28 Kasım 2014, Ankara.
2. *Turkish Medical World Congress, Clinical Quality and Health Financing Working Group*. Sağlık Bakanlığı, 30 Ekim – 1 Kasım 2014, İstanbul.
3. *The Impacts of Changing Healthcare Systems on Hospital Management Structure: Workshop on Comparative Analysis of Germany and Turkey*, Ankara University, Faculty of Health Sciences, Department of Health Services Management, 16-18 May 2014, Ankara.
4. *Family Medicine Workshop*, Sağlık-Sen, 5 Ekim 2013, Ankara.
5. *TAIEX Workshop on Long-Term Care and Financing Models*, Internal Market 53414, organised in collaboration with: Turkish Ministry of Family and Social Policy, General Directorate of Services for Persons with Disabilities and Elderly Persons. 5-6 September 2013, Ankara.
6. *Declaration of the Working Group on Preventing Violence in Health*, İstanbul İl Sağlık Müdürlüğü, İstanbul.
7. *Investigation of Increasing Violence Against Healthcare Professionals and Determining the Precautions to be Taken Assembly Research Committee Studies*, TBMM, 2012-2013, Ankara (uzman sıfatı ile).
8. *Family Health Services Workshop*. Sağlık-Sen, 2011, Kızılcahamam, Ankara.
9. *Turkey Diabetes Prevention and Control Program*. Sağlık Bakanlığı, Temel Sağlık Hizmetleri Genel Müdürlüğü, 2011, Ankara.
10. Chair of Different Employment Models in Healthcare. *Sağlık Çalışanlarının Sorunları ve Çözüm Yolları Sempozyumu*. Sağlık-Sen, 12-14 Mart 2010, Kızılcahamam, Ankara.
11. Chair of Health Economics and Management Session. *Yönetim ve Ekonomi Bilimleri Konferansı*. SoBiAD ve Dokuz Eylül Üniversitesi, 24-25 Eylül 2009, İzmir.
12. *Twenty Years of Health Policy Studies: What Difference Have We Made?* LSE and LSHTM, 30 June 2006, London.
13. *Rational Drug Use Program*, Sağlık Bakanlığı, 2006, Ankara.
14. *Working Meeting: Free Movement of Persons-Mutual Recognition of Professional Qualifications*. AB Genel Sekreterliği. Ankara. 9-13 Eylül 2002. TAIEX Ofisi ve T.C. Başbakanlık Avrupa Birliği Genel Sekreterliği AB Mevzuat Haftası-I: Malların Serbest Dolaşımı, Ankara.



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16. *Health Reform Project Strategy Meeting.* Sağlık Bakanlığı Sağlık Projesi Genel Koordinatörlüğü. Ankara, 4 Haziran 2002. Sağlık Bakanlığı Sağlık Reformu Projesi. Birleşik Sağlık Sistemleri/BSS.
17. *Health Reform Project Kick-off Meeting.* Sağlık Bakanlığı Sağlık Projesi Genel Koordinatörlüğü. Ankara. 15 Mart 2002. Sağlık Bakanlığı Sağlık Reformu Projesi, Birleşik Sağlık Sistemleri/BSS.
18. *Single Market, Competition and Foreign Trade Subcommittee/Free Movement of Goods, Consumer Protection and Health.* Avrupa Birliği Genel Sekreterliği. Ankara, 10 Nisan 2001. Avrupa Birliği Genel Sekreterliği. Avrupa Birliği Ulusal Programı Alt Komite Toplantıları.
19. *Services Compliance Subcommittee.* Avrupa Birliği Genel Sekreterliği. Ankara, 5 Nisan 2001. Avrupa Birliği Genel Sekreterliği. Avrupa Birliği Ulusal Programı Alt Komite Toplantıları.
20. *Liberalization of Business and Professional Services Subcommittee.* Devlet Planlama Teşkilatı Müsteşarlığı, Ankara, 23 Mart 2001. DPT Müsteşarlığı. AT ile Hizmet Ticaretinin ve Kamu İhalelerinin Serbestleştirilmesi Toplantıları.
21. *Subcommittee on Liberalization of Health, Social Services and Environmental Services.* Devlet Planlama Teşkilatı Müsteşarlığı. Ankara, 22 Mart 2001. DPT Müsteşarlığı. AT ile Hizmet Ticaretinin ve Kamu İhalelerinin Serbestleştirilmesi Toplantıları.

12. COURSES & CERTIFICATES

1. *KOSGEB Uygulamalı Girişimcilik Eğitimi.* Hacettepe Teknokent Teknoloji Transfer Merkezi (HT-TTM), Nisan-Mayıs 2014, Ankara.
2. *Ulusal Akademik Ar-Ge Destekleri Tanıtımı ve Proje Önerisi Hazırlama Eğitimi.* TÜBİTAK Sosyal ve Beşeri Bilimler Araştırma Destek Grubu (SOBAG), 17 Mart 2014, Ankara.
3. *Mentorluk Becerisi Programı.* Berkman Danışmanlık Şirketi (Kişisel ve Kurumsal Gelişim Koçluğu), 23-24 Şubat 2008, Ankara (Chevening Ambassadors Pilot Project, British Embassy sponsorluğunda, davetli).
4. *Basınla İlişkiler ve Sunum Teknikleri Programı.* Berkman Danışmanlık Şirketi (Kişisel ve Kurumsal Gelişim Koçluğu), 23-24 Şubat 2008, Ankara (Chevening Ambassadors Pilot Project, British Embassy sponsorluğunda, davetli).
5. *Türkiye 2. Flagship Kursu: Sağlık Sektörü Reformu ve Sürdürülebilir Finansman Programı.* Sağlıkta Dönüşüm Programı. Sağlık Bakanlığı ve Dünya Bankası, 27 Kasım - 4 Aralık 2006, İstanbul (davetli).
6. *Hasta Hakları Kursu.* Hacettepe Üniversitesi Tıp Fakültesi Konferans Salonu 1. Ankara, 20-21 Mart 2003. Hacettepe Üniversitesi Tıp Fakültesi Deontoloji, Tıp Etiği ve Tıp Tarihi AD.

